### Building an Inclusive Mentoring Network

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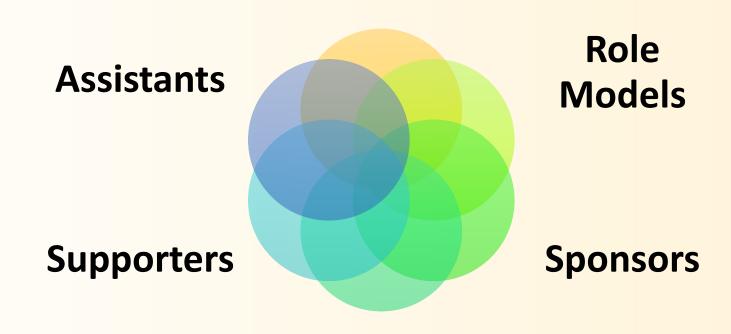
### Why we need a network of supporters

- Seek advice
- Shared problem-solving and strategizing
- Listening ear
- Help us say "no" (avoid burnout and free up time to do the things that are important to us)
- Share our good news with others/Talk up our accomplishments
- Insider information about new opportunities
- Cheer us up/encourage us



# (Some) roles in your network

#### **Mentors**





**Advisors** 

## Another way to think about sponsors/mentors

#### The sponsorship spectrum: How far are you willing to go?

Sponsorship is either/or. It's a spectrum of different kinds and degrees of support. As you get to know the high potential women that you already mentor, ask yourself: Where am I on the sponsorship spectrum? What would it take for me to move up the spectrum?

MENTORSHIP Private relationship

SPONSORSHIP Public relationship

1 2 3 4 5

#### Mentor

- Provide her with helpful advice, support and/or coaching
- Serve as a role-model

#### Strategizer

- Share your 'insider knowledge' about how to advance in the organisation
- Strategize with her about how to get ahead

#### Door-opener

- Make introductions to influential people in your network
- Talk her up with your peers

#### Opportunity-giver

 Give her a high visibility opportunity or step up, within the scope of roles under your control

#### Advocate

- Publicly advocate for her promotion in talent calibration or succession planning meetings
- Fight for her in settings where she can't fight for herself



Credit: Herminia Ibarra

#### Simplify by considering 3 roles

- Who helps you get the job done?
- Who provides personal support (who encourages you or builds up your confidence)? (Mentors)
- Who advocates for you or helps advance your career? (Sponsors/Advocates)

See: S. Jean Emans, MD; Maxine Milstein, MBA; Ellen W. Seely, MD; and Audrey Haas, MBA; 2016.

http://bwhmentoringtoolkit.partners.org/mentoring-and-career-development/developmental-networks/



### Map your network

- List people who fulfill the three types of roles. Factor in:
  - "Distance" of relationship in your list (are you close with this person or more of an acquaintance?
  - "Seniority" relative to you (Is the person more senior or seasoned compared to you at this stage in your career?)
  - The same person can be represented in multiple roles



### Map your network

- Map your network using the symbols in the handout AND
- Shade in symbols that represent people who have a different identity than you (e.g., different gender, race, sexual orientation, religion, citizenship, ability, etc...)
  - Why does network identity matter for:
    - Mappers from underrepresented or marginalized groups?
    - Mappers from dominant groups?



#### Observations

- Where do you have a lot of support?
- Where do you have gaps in your network? Consider:
  - Relationship distance
  - Predominance of type of symbols
  - % shaded symbols



### Strategies for building your network

- Expand your network through social media
- Attend seminars like this one
- Conferences
- Academic Leadership Academy
- EmpowerED to Lead podcast







#### **PANELISTS**



SUSAN DAVIS Professor-Clinical, Pharmacy Practice



JENNIFER HART Associate Professor, History



KEVIN KETELS Lecturer, Marketing & Supply Chain Management



RAHUL MITRA Associate Professor, Communication



KIDADA WILLIAMS Associate Professor, History



### Strategies for building your network

- Strategies for converting distant relationships into closer ones? Or mentor/role models → advocates/sponsors?
- Email
- Coffee
- Others?



## Building your network right now

• I can offer expertise in:

I need expertise/help connecting with:



## Need help connecting with supporters?

Follow me to learn about your peers doing great work :

@WSUFacSuccess for official WSU communications, including awards and professional development opportunities

OR

My "personally professional" Twitter account: @annmarie\_cano You can also find me on LinkedIn

Enlist the people sitting with you right now!



#### Other opportunities

- National Center for Faculty Development and Diversity
  - WSU is an Institutional Member
  - Activate your free account at <u>www.facultydiversity.org</u>
    - use your wayne.edu email address
  - Check out the webinar on Collaborators, Mentors, Supporters

Email me with suggestions and questions: <u>acano@wayne.edu</u>





